

Optimizing Supply Chain Management with Data Analytics for Data-Driven Decisions: Insights and Lessons from Radienz Living

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ABSTRACT: Organizations must learn to utilize it effectively to generate vast data. Radienz Living leverages supply chain analytics to make sense of this data, uncovering patterns and developing insights to streamline business processes and boost profits. Artificial intelligence (AI) is the next frontier in supply chain analytics, offering cognitive capabilities beyond data retention and process automation. AI can process large volumes of structured and unstructured data, providing real-time analyses and improving production monitoring and customer service. Radienz Living enhances efficiency and productivity and explores new business models through AI integration.

KEYWORDS: COVID-19, supply chain management, data analytics, artificial intelligence, and drug suppliers

I. INTRODUCTION

Radienz Living is a leading North American manufacturer and National Distributor of Home and Personal Care products such as wipes, laundry brands like Ajax, diapers, unit dose pods, all-purpose cleaners, disinfectant wipes, car washing detergents, and lots more. They are suppliers to major retailers like Costco, Walmart, Amazon, CVS, Walgreens, and many Fortune 500 and other well-known customers. Being new and embarking on analytics symbolizes the ability to make data-driven conclusions based on a rapid flow of relevant, trusted data, often using analytical visualization in graphs, charts, and other means.

Every organization usually generates and stores massive amounts of data. They need to figure out what to do with them, but what the company started doing with those data is the bedrock of all analytics. Supply chain analytics helps to make sense of all the collected data, generating insights and uncovering patterns. Radienz Living is putting significant effort into learning to streamline business processes and boost profit based on predictive insights. Generating insights and predicting future performances, events, or relationships from massive amounts of data is known as predictive analytics. International Data Corporation often examines all consumer markets by devices, applications, networks, and services and provides data-driven solutions to a successful business. They estimated that by 2025, 50% of all business software will incorporate some intellectual computing functions. Artificial intelligence provides a platform for robustly correlating and

interpreting data across systems and sources and allows organizations to analyze supply chain data and intelligence in real time. Coupled with emerging blockchain technologies and IOT, companies in the future will be able to proactively forecast and predict events and take care of visional decisions.

Evolution of supply chain analytics

In the past, supply chain analytics was primarily restricted to statistical analysis and quantifiable performance indicators for demand planning and forecasting. Data from different participants within the supply chain management cycle is usually stored in spreadsheets. By the 1990s, companies adopted Electronic Data Interchange (EDI) and Enterprise Resource Planning (ERP) systems to connect and exchange information amongst supply chain partners. These systems provided more accessible access to data for analysis and assisted businesses in designing, planning, and forecasting.

In the 2000s, businesses began adopting business intelligence and predictive analytics software solutions. These solutions helped companies gain a more in-depth knowledge of how their supply chain networks were performing, how to make better decisions, and how to optimize their networks. Today's challenge concerns how companies can best use the enormous amounts of data generated in their supply chain networks. As recently as 2017, a typical supply chain accessed 50 times more data than just five years earlier. However, less than a quarter of this data was being analyzed. Further, while approximately 20% of all supply chain data is structured and easily interpreted, 80% is unstructured or dark. Today's organizations seek ways to explore this dark data best (Ochonogor, Osho, & Anoka, 2023).

Studies point to cognitive technologies or artificial intelligence as the next frontier in supply chain analytics. Artificial Intelligence solutions go beyond information retention and process automation. Artificial Intelligence software can think, reason, and learn in a human-like manner. Artificial Intelligence can also process tremendous amounts of data and information — both structured and unstructured—and provide instant summaries and analyses of that information.

With supply chain analytics becoming so complicated, many types of software have been developed to optimize supply chain performance. Software products cover the gamut- from supplying timely and accurate supply chain information to monitoring sales. For example, IBM has developed many software products to increase the effectiveness of supply chain analytics, with some of the software even using Artificial Intelligence technologies. With Artificial Intelligence capabilities, supply chain software can learn an ever-fluctuating production flow and anticipate the need for changes.

II. TYPES OF SUPPLY CHAIN ANALYTICS

Different types of supply chain analytics include:

Descriptive analytics

This is the most essential tool used in every organization. The research uses this to produce reports, Key Performance Indicators, and metrics that allow the business to track and monitor the performances of significant suppliers and other stakeholders to improve business operations. This data was collected from every purchasing detail, including deliveries, products and services, inventories and sales, receivables, and accounts payables. They provide visibility and a single source of information for the entire organization, especially across the supply chain. All internal and external stakeholders make use of these details for accurate decision-making. Radient Living introduced this in 2021, and the integrated ERP system made descriptive analytics much easier because all the data can be stored in a single database. There are also built-in analytical tools to help organize all data, which forms a strong narrative about visualizing information to the proper meaning behind the collected data. These data can be incorporated into data boards, dashboards, charts, and reports for easy visibility.

Predictive analytics

This is the most popular way companies know about developments happening in the industry. It is a data science concerned with generating accurate and reliable insights on the likelihood that future events, trends, and relationships will occur. This study introduced this analytical solution because the research wants to understand future scenarios, forecasts, decisions, and business implications of every decision taken on a product to know how well to meet customers' orders and requirements. It also helped the firm to determine and identify the best options to deliver finished goods. By using productive analytics to make projections on future sales, deliveries, inventories, and revenues, improve the supply chain, detect procurement fraud, mitigate against any anticipated disruptions, and mitigate unforeseen delivery risks. Radianz Living relies on predictive analytics to keep all equipment working to reduce disorders in the manufacturing plants because disruptions minimize profit and have a high effect on the entire business operations; it has helped the firm to identify new ways of manufacturing, reduce waste and allow for faster adjustments to industry standards. It enables the firm to have adequate risk management, which helps the firm to expand and grow in the right direction. Using predictive analytics to track all customers helps the firm introduce strategies tailored to each customer's needs. It also helps supply chain improvements by tracking how resources are used, predicting safety stocks, and re-ordering points in inventory Management.

Prescriptive analytics

This is the process of using data to determine an optimal action in a particular situation. All relevant information and factors will also be considered, which will help in making better-informed decisions. Radianz Living ships finished products to the respective suppliers and takes deliveries from more than 400 suppliers, including corrugated, chemicals, films, boxes, sheets, packaging, plastics, etc. The newly introduced prescriptive analytics helped the business collaborate with all 3PL, shipping, warehousing, and distribution channels to reduce lead time and production disruptions and maximize the organization's values. Predictive analytics plays an essential role in Radianz Living sales through lead scoring. It helps assign a point value to various actions along the sales channels, enabling the organization to rank all intended clients based on how likely they will convert them.

In research and development, product developments, and improvements, the researcher uses these tools to gather user data, run tests, conduct surveys, market research with potential clients, and collect behavioral patterns. They will be analyzed to identify trends, discover reasons for the trends/ behaviors, and predict whether those intended trends will reoccur by using predictive analytics tools to determine the features to include or exclude in the product development and change others to ensure an optimal user experience. This can be a potent tool to help businesses optimize their processes, reach organizational objectives, and formulate lasting strategies.

Cognitive analytics

This term refers to other analytical strategies that use data to learn more about all business functions, find feasible solutions to business problems, and make predictions where necessary. It can also analyze unstructured data and reveal patterns and connections in every business area. Cognitive analytics helps every organization answer any complex issues and assists all involved in thinking through this challenging situation and discovering how it can be resolved or improved. The research used these analytical tools to monitor customers' behavior patterns and future trends in the industry. It helps predict outcomes and plan accordingly to enhance customer retention performance. The research uses cognitive analytics to tap into all unstructured data sources like information published as images, emails, documents, social media posts, and other text messages. Supply chain analytics is also the foundation for applying cognitive technologies, such as artificial intelligence, to the supply chain process. Cognitive technologies understand reason, learn, and interact like humans, but at enormous capacity and speed.

This advanced form of supply chain analytics is ushering in a new era of supply chain optimization. It can automatically sift through large amounts of data to help an organization improve forecasting, identify inefficiencies, respond better to customer needs, drive innovation, and pursue breakthrough ideas.

III. EFFECTIVE SUPPLY CHAIN ANALYTICS AND THEIR FEATURES

The supply chain is the most prominent face of the business for customers and consumers. The better a company can perform supply chain analytics, the better it protects its reputation and long-term sustainability. In the Thinking Supply Chain, IDC's Simon Ellis identifies the five "Cs" of the effective supply chain analytics of the future:

Connected: Supply Chain Analytics is tied explicitly to various sources to ensure that all systems, technologies, and networks are linked. All must communicate effectively to provide supply chain visibility and optimize operations. It helps design and implement digital, fully transparent, end-to-end interconnected supply chains that allow every business to streamline and gain cost efficiency regardless of where the company is located.

It can access unstructured data from social media, structured data from the Internet of Things (IoT), and more traditional data sets available through traditional ERP and B2B integration tools. Blockchain is another area that can be used to achieve the connection. This removes the traditional Supply Chain, creating blind spots and a lack of real-time information for businesses.

Collaborative: Collaboration in the supply chain happens when two or more organizations work together closely to meet shared objectives. They focus on cost-reduction initiatives and customer service improvements in all supply chain areas. Every organization involved in turning raw materials into finished goods and ensuring they reach their end customers would actively collaborate with all stakeholders involved in the supply chain to maximize the reliability and cost-effectiveness of those involved.

Increasing supplier collaboration means using cloud-based commerce networks to enable multi-enterprise partnerships and engagement. This collaboration is used by all stakeholders, suppliers, and manufacturers to ensure efficient communications between all involved in the supply chain. It provides a view of all relevant transactions from a single dashboard, and the software can quickly pinpoint and assess issues without IT involvement. There are times when all Supply Chains are integrated vertically. One company owns the self-sourcing process for raw materials, manufacturing, sales, distribution, and marketing, and the entire supply chain falls into the direct control of that organization. Still, things have taken a technological turn today. All are now decentralized, sometimes involving dozens of stakeholders, all playing different parts in the cycle, with no single company having complete control of resources and end-to-end processes unifying the entire supply chain.

Cyber-aware: The supply chain must hide its systems from cyber-intrusions and hacks, which should be an enterprise-wide concern. The methods and databases must be protected from any attack or hack from the outside world. Radianz Living has monitoring software that ensures all transactional data and information shared are kept safe and free from obstructions.

Cognitively enabled: Cognitive is involved with acquiring factual information that is easily tested and distinguished from emotional, social, and creative ability. It also allows businesses to focus on a specific stimulus in the business environment. The artificial intelligence platform of Radianz Living is the modern supply chain's control tower, which collates, coordinates, and conducts decisions and actions across the chain. Supply Chain Managers are tasked to run scenarios and help prescript solutions instead of predict. Most of the supply chain is automated and self-learning, and professional bodies use the system in learning and education. Cognitively enabled takes a cross-functional view of the entire supply chain, ranging from products, suppliers, customers, and distributors, by using the tools to balance costs and profits, using simulations and modeling to identify the tradeoffs. These are centered on the organization's goal and based on the best outcome for the business. Management gains complete supply chain visibility and the ability to make rapid, informed decisions in response to customers' needs and expectations accurately.

Comprehensive: Businesses are constantly seeking an edge. Any process or technical improvement in their function will positively impact their business operations. Analytics capabilities must be scaled with data in real time. Insights will be comprehensive and fast. Latency needs to be addressed in the supply chain of the future. It should be able to analyze data as quickly as possible, which will help make informed decisions. Businesses should track and measure how efficiently goods are delivered to customers, how well and cost-effectively they drive the flow of materials from procurement to delivery, and all activities in the manufacturing plant, production, warehousing, transportation, quality, and safety. Employing metrics and KPIs to assess how these functions are performed is essential. The research focuses on inventory turnover and velocity because it shows how well the firm manages the delivery and shipping of finished goods and Raw materials. Having comprehensive supply chain analytics for the future makes it possible for all stakeholders to access dashboards and be on the same page while prioritizing resources.

IV. IS SUPPLY CHAIN ANALYTICS BENEFICIAL TO ORGANIZATIONS IN THIS 21ST CENTURY

Supply chain analytics can help an organization make more intelligent, quicker, and more efficient decisions. Benefits include the ability to:

Reduce operational costs and improve margins: Organizations need to be equipped with relevant tools to operate effectively, and if their operating cost needs to be managed, their financial health and business will have a nose dive. Operating costs are expenses related to the day-to-day maintenance and management of the company, manufacturing, production, shipping, etc. Organizations can gain 100% visibility into their operational spending, and the relevant data and tools will help compare their expenses against income and monitor efficiency.

Radienz Living has decided to access comprehensive data to gain a continuous integrated planning approach and real-time visibility into the different data that drive operational efficiency and actionable discernments. These analytics helped the firm to automate and simplify specific tasks such as payroll, inventory tracking, supply chain management, demand planning, and forecasting. It helped the company increase productivity, complete business tasks without errors, reduce labor costs, and reduce bottlenecks.

Better understand risks: Assessing potential risks and their impacts on manufacturing helps to ensure the success of every organization's projects, strategies, and supply chain. Understanding the fundamental principles of managing risk and technologies to control it also ensures that projects are completed on time and within budget. The tools help the firm identify all risks, use the gathered information to categorize them based on their impacts and probabilities and manage the risks by analyzing the gathered information phase to make decisive decisions to reduce risks. Supply chain analytics can identify known risks and help predict future risks by spotting patterns and trends throughout the supply chain. Once the risks have been identified, it helps to uncover threats to the success of projects and manufacturing operations; it pinpoints any lapses in communications, intended technological failures that might occur, and any other potential litigations and penalties.

Increase accuracy in planning: Scenario planning in the supply chain helps create and effectively communicate all scenarios used for revision purposes to different stakeholders. Accuracy in planning allows the firm to predict how many products customers will want over a specific period, creating accurate forecasts that heavily rely on sales forecasting, inventory management, and supply chain management to generate precise predictions for the business. It helps companies to automate planning, budgeting, forecasting, and analysis processes to drive efficiency and create timely, reliable plans. Accuracy helps to prepare for any fluctuations in the customer's demand, optimize the inventory levels, reduce operational costs, improve all supply chain partner relationships, and successfully launch new products. Supply chain analytics can help businesses predict future demand by analyzing customer data. It allows an organization to decide what effects can be minimized when they become less profitable or understand the customer's needs after the initial order. Supply Chain analytical

tools provide the most accurate, up-to-date information to guide the business planning processes, making it possible for a team to eliminate errors and maximize working capital management.

Achieve lean and more efficient supply chain management: Businesses must constantly ask themselves, how can I do more for less? This question is in the mind of every business around the world. Whether it's a start-up or accompany that has existed for years, there is always a need to simplify and streamline operations within the supply chain management because implementing the proper process improvements, technologies, and efficiency in optimizations will create a lean supply chain. Radienz Living introduced process improvements using lean in reporting, inventory management, commercialization, procurement, and all process flows. This introduction has significantly reduced all logistics costs, reduced inventory waste to the barest minimum, and sped up order processing and fulfillment, shipping, receiving, data-driven decision-making, and handling complex tasks. At the same time, the employee is allocated to the areas where they are genuinely needed. This improves customer satisfaction and quicker decision-making, ultimately allowing Radienz Living to position itself for growth in any situation. The research now uses supply chain analytics to monitor warehouse, inventory, production, manufacturing, customer responses, and customer needs for better-informed decisions.

Preparing for a better understanding of tomorrow's event: Companies are now adjusting and offering advanced analytics for supply chain management in all organization functions. Advanced analytics can process both structured and unstructured data, giving organizations an edge by ensuring products and services arrive on time so they can make optimal decisions. There are plans to introduce advanced analytics, which can also build correlations and patterns among different departments to provide alerts that minimize risks at little cost and with less sustainability control.

As technologies such as artificial intelligence (AI) become more commonplace in supply chain analytics, Radienz Living is seeing an explosion of further benefits, such as improved production monitoring and better customer service. The speed of doing business has significantly increased, and we are currently exploring new capabilities and business model expansion in the in-house blending project. Efficiency and productivity have also considerably improved because of this introduction. Information not previously processed because of the restrictions of analyzing natural linguistic data can now be analyzed in real-time. Artificial Intelligence can swiftly and systematically read, understand and correlate data from different sources, silos, and structures.

It can then provide real-time analysis based on the interpretation of the data. Companies will have far broader supply chain intelligence. The last six months were marred with inefficient supply chain management, and the company has paused production due to issues and delays being experienced. Still, the future looks bright with artificial intelligence and analytics, which has made Radienz Living more efficient and employees more focused, and disruptions have been curtailed since this introduction.

V. CONCLUSION

In conclusion, the integration of advanced technologies such as artificial intelligence, data analytics, and IoT into supply chain management, exemplified by Radienz Living, represents a transformative step forward in optimizing supply chain processes amidst the disruptions brought about by COVID-19. These technologies enhance predictive and prescriptive analytics capabilities and enable companies to navigate complexities with greater agility and foresight. The case of Radienz Living highlights the critical role of real-time, data-driven decision-making in maintaining operational efficiency and competitive advantage in today's fast-paced market environment. As supply chains become increasingly interconnected and reliant on digital intelligence, harnessing and analyzing vast amounts of structured and unstructured data becomes indispensable for anticipating future challenges and seizing opportunities for innovation and growth.

Furthermore, the ongoing evolution of supply chain analytics into more cognitive realms underscores the potential for even more profound impacts on supply chain resilience and responsiveness. By embedding

artificial intelligence and machine learning into their core operations, companies like Radies Living are not only improving their immediate supply chain functionalities. Still, they are also setting new industry standards for how supply chains can dynamically adapt to changing market demands and unexpected global events. The strategic application of these advanced analytical tools ensures that organizations can achieve a more proactive stance in risk management, demand forecasting, and resource optimization, ultimately leading to enhanced customer satisfaction and sustainable business success. As we look to the future, integrating these technologies will undoubtedly continue redefining the supply chain management landscape, making it an exciting field ripe with opportunities for further exploration and development.

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